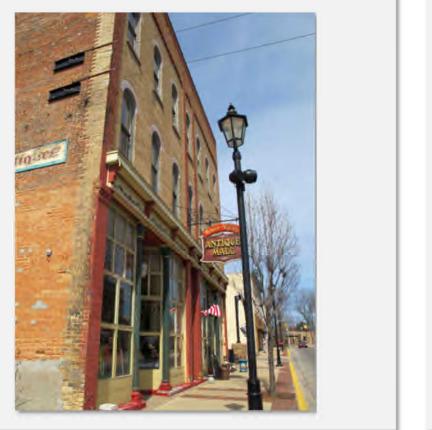


July 18, 2014



Sections AA – BB





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Jon Schneider, City Manager The City of Newaygo

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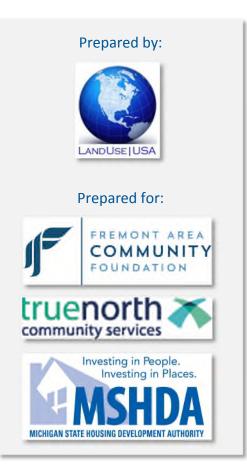
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Project Support



The TMA Workbook

Table of Contents

Section	Market Analysis Sections
	Narrative Report
AA	Exisiting Lifestyle Clusters
	(histograms)
ВB	Target Markets by Location
	(with photos of typical building formats)

Introduction

Two Workbooks have been prepared as supporting documentation for the Target Market Analysis (TMA) for Newaygo County, including its partner communities of Grant, Newaygo, Fremont, Hesperia, and White Cloud, Michigan.

TMA Newaygo County - Work ProductsTarget Market AnalysisDraft and Interim ReportTarget Market AnalysisWorkbook (Sections AA – DD)Supply-Demand AnalysisWorkbook (Sections A – T)

The following narratives provide succinct descriptions of key observations from the analyses. These materials are for optional review, and are available for any stakeholders interested in having a more complete understanding of the methodological approach behind the Target Market Analysis. Stakeholders interested mainly in the study results and key findings should reference the interim report, which has a draft date of June 23, 2014 and will be completed in July 2014.

Section AA – Lifestyle Clusters

AA.1 Experian Decision Analytics classifies all households and populations (by block group) into 71 unique Mosaics, or lifestyle clusters that are based on: a) income;
 b) population density; and c) other socio-economic factors.

In Newaygo County, some of the more prevalent lifestyle clusters have a high propensity to choose rural locations, and others include households with a higher propensity for urban places. Later steps of the analysis will show that urban target markets are more likely to be renters in attached housing products; are more likely to be younger singles with moderate incomes; and have higher movership rates. The more urban lifestyle clusters represent better target markets for urban places. AA.1 – AA.4 In Newaygo County, the Rural Escape lifestyle cluster is the most prevalent with 13.3% of all households. This is followed by Town Elders with 7.2%, Unspoiled Splendor with 6.5%, and Enduring Hardships with 2.6%.

The top lifestyle clusters present in Newaygo County are unique from those present in Kent County. Newaygo County is more similar to Muskegon County in prevalence of households in the Unspoiled Splendor and Town Elders clusters

AA.5 – AA.9 Compared to Newaygo County, each of the five partner communities has a slight variation in the presence of the most predominant lifestyle clusters. For example, the City of White Cloud has more households falling within the Diapers and Debit Cards (9.1%) than Newaygo County (0.5%); and the City of Fremont has significantly more Town Elders (10.5%).

Section BB – Target Markets by Location

BB.1 – B.20 The locations of populations in each Target Market for Newaygo County and the Competitive Region have also been mapped and studied spatially. These spatial patterns are used to deduce estimate the likelihood that Newaygo County and the five partner communities could intercept households that are on the move, and that likely fall within these clusters. Each map is preceded by a profile showing some of the target market's attributes.

While certain Target Markets, such as "Colleges and Cafes" and "Dare to Dream," do not represent a large portion currently living in Newaygo County, these populations are highly mobile. The prevalence of these groups in the region suggests that it is possible to intercept these markets while they are on the move from the regional Draw Area.

Section CC – Target Market Population Profiles

CC.1 Ten unique lifestyle clusters have been identified that represent the Target Markets for new housing projects in Newaygo County. These Target Markets are each unique and have different renter occupancy rates and income profiles, but all have fairly high population densities.

> Of these lifestyle clusters, "Dare to Dream" and "Senior Discounts" have the highest propensity to live in higher densities; however, these two Target Markets represent the "bookends" in age brackets. These opposite end of the spectrum lifestyles both demand similar living situations (young singles vs. active seniors). Therefore, it is important that housing projects are developed that meet a variety of these target markets, rather than singling out any one discrete market, and to not be labeled according to the target markets descriptions. Labeling or differentiating projects as "affordable", "subsidized", "senior", "student" or "worker" housing should be avoided so that projects are marketed towards young singles and active seniors alike.

> > ~ End of Draft Narrative ~

Target Market Analysis Newaygo Co., MI TMA Workbook

July 18, 2014

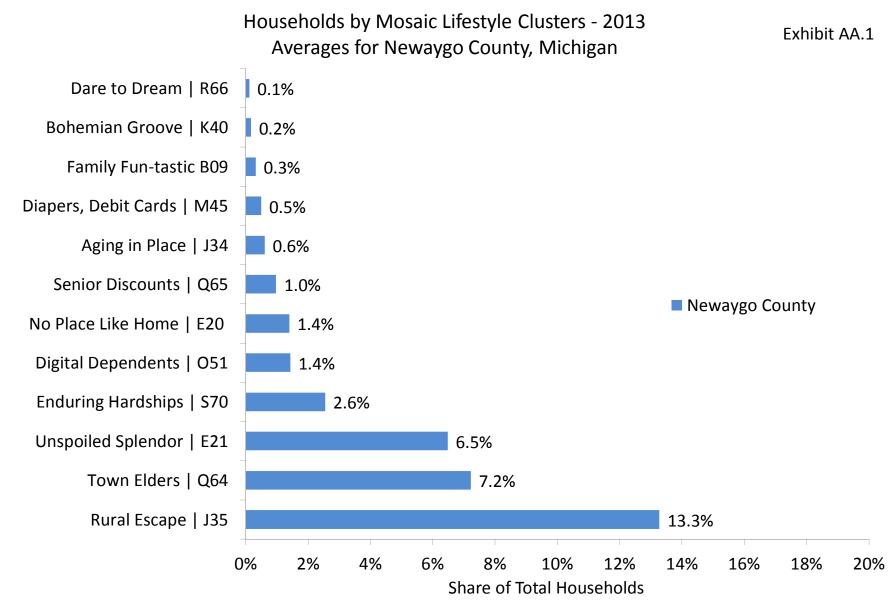




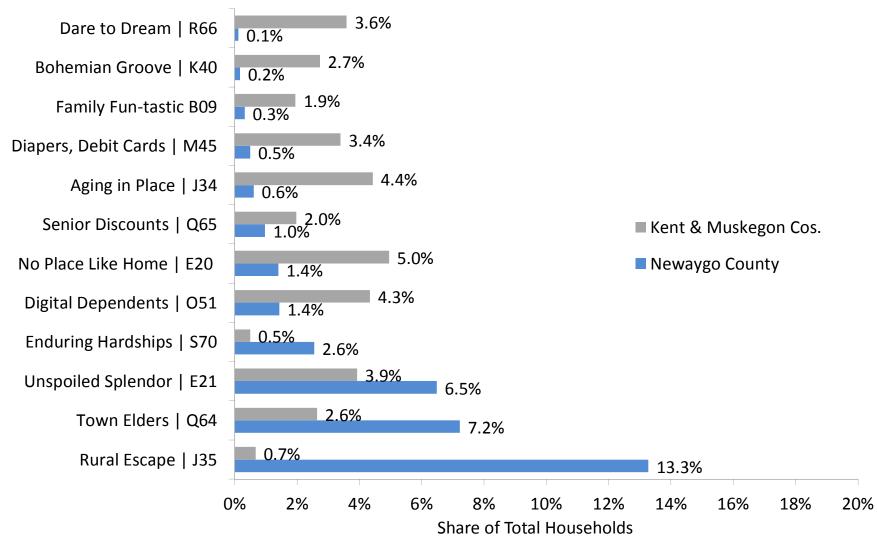
Contents:

Existing Lifestyle Clusters (histograms)





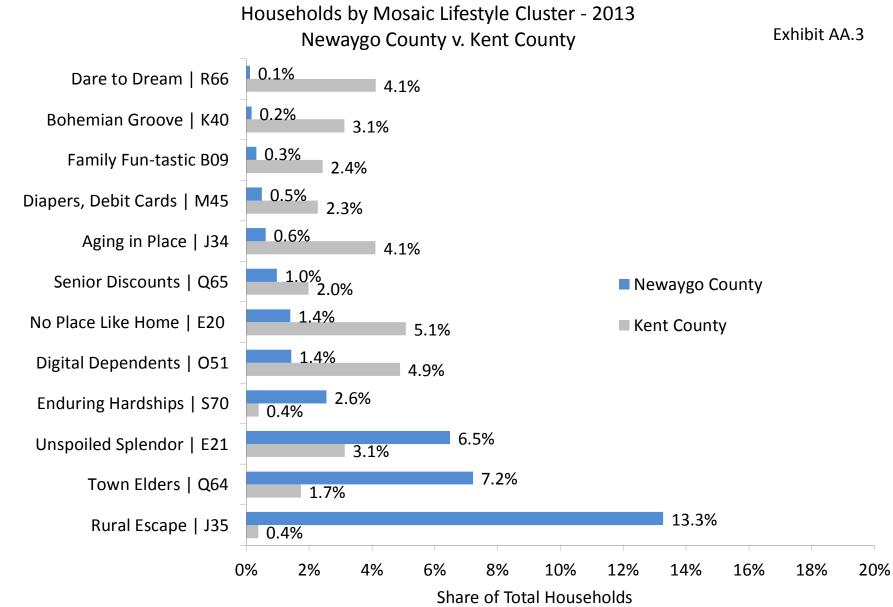
Households by Mosaic Lifestyle Clusters - 2013 Newaygo County v. Kent and Muskegon Counties

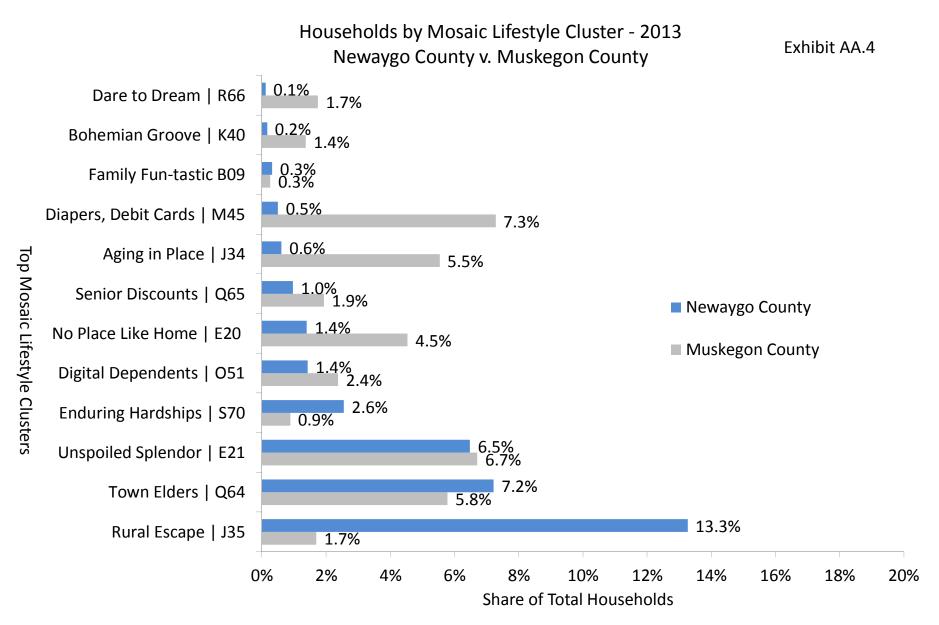


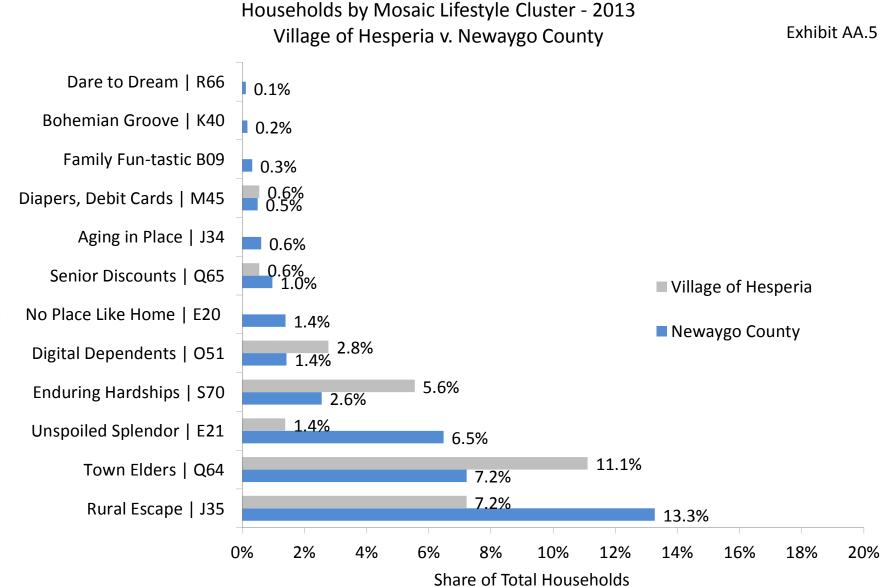
Source: Underlying data provided by Experian; powered by Sites | USA. Data analysis and exhibit prepared by LandUse | USA with all rights reserved ©2014.

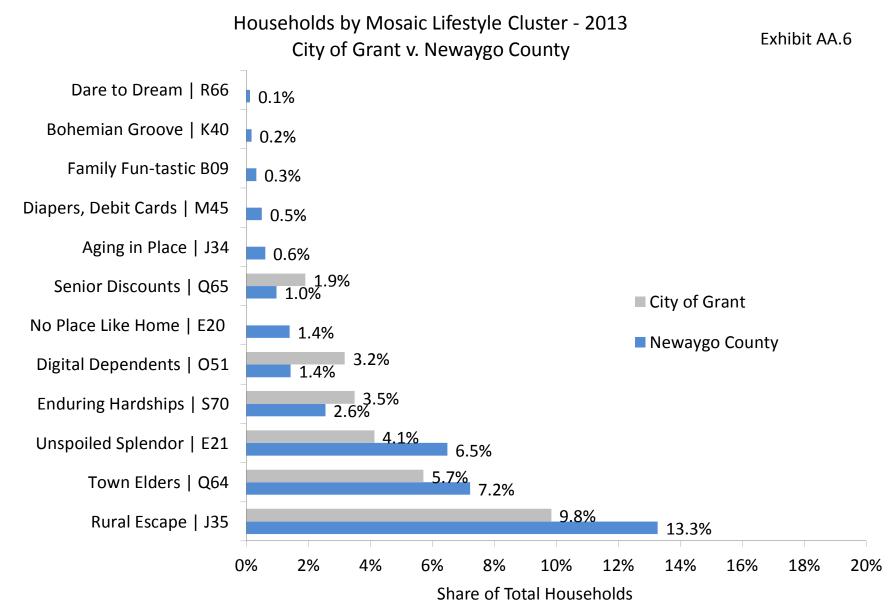
Top Mosaic Lifestyle Clusters

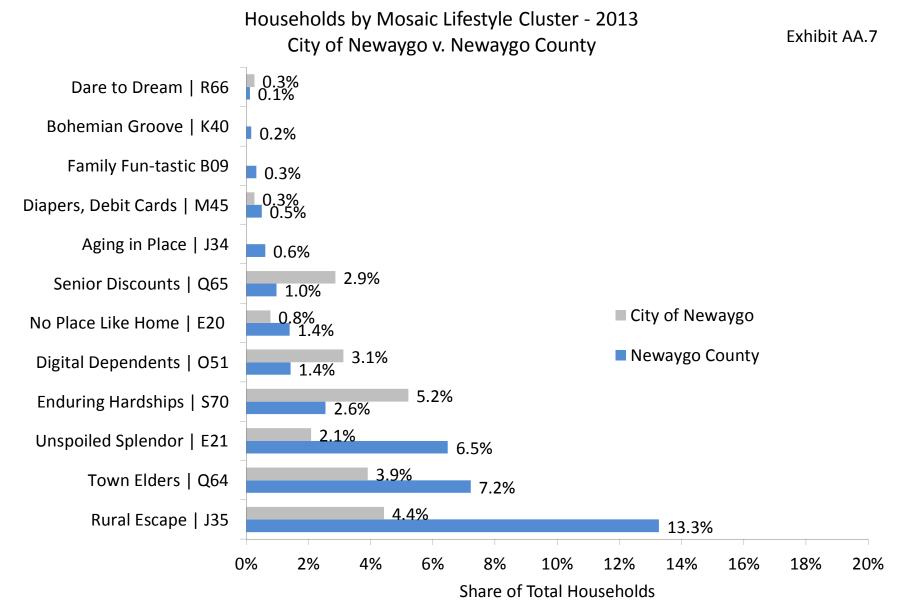
Exhibit AA.2

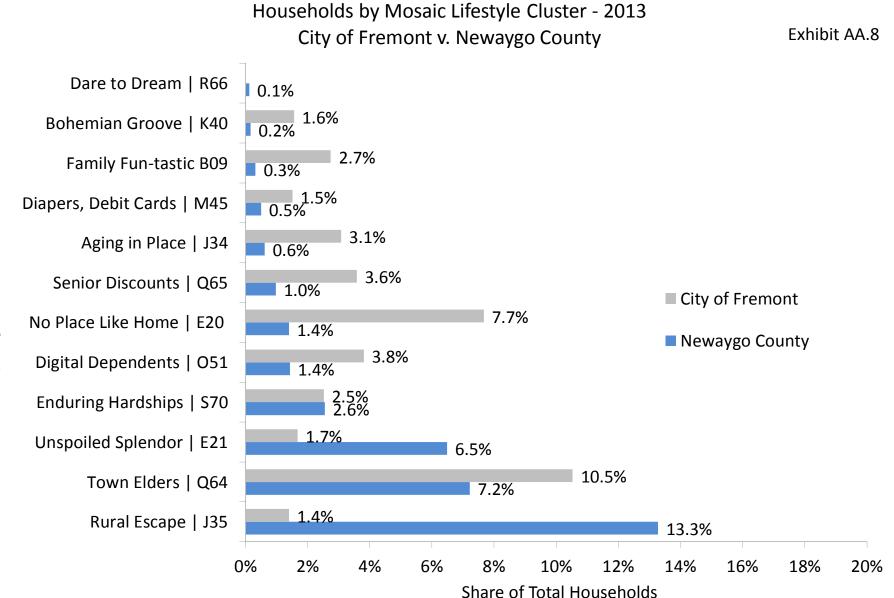


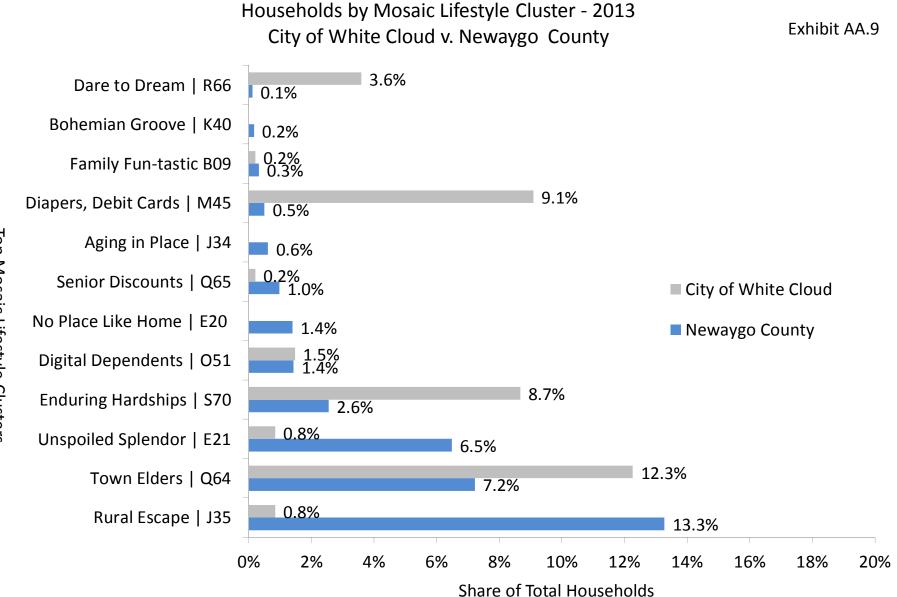
















Contents:

Target Markets by Current Location (with photos of typical housing formats)



A B C D E F G H I J K L M N O P Q R S

Group S: Struggling Societies

Type S70: Enduring Hardships

Exhibit BB.1

68 69 70 <mark>71</mark>

Middle-aged, down-scale singles and divorced individuals in transitional small town and exurban apartments

Overview

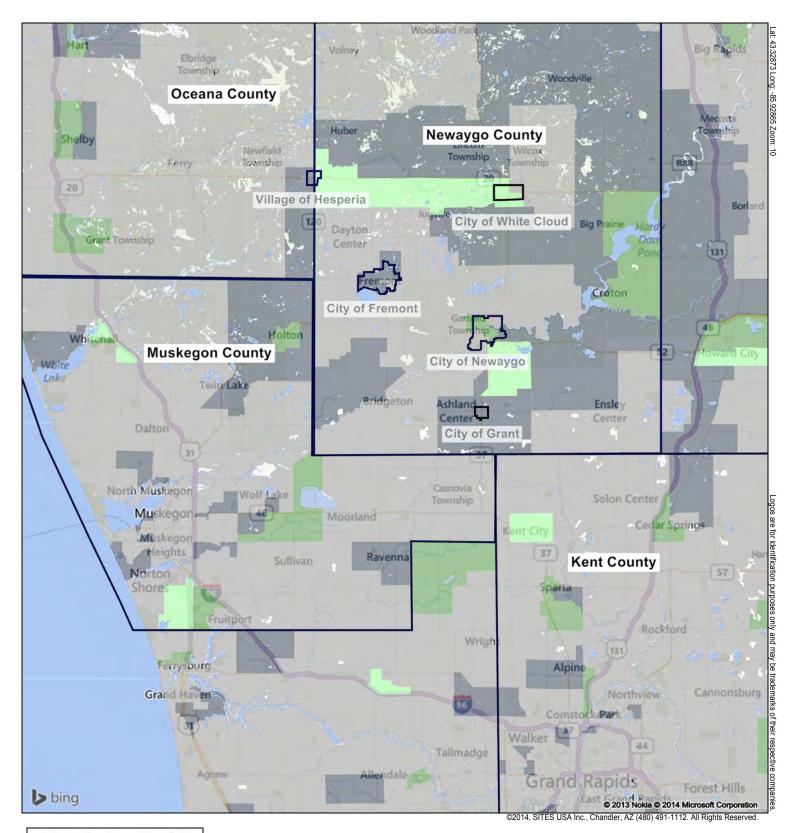
Key Traits

- Exurban renters
- Transient
- Simple lifestyles
- Home-focused activities
- Television entertainment
- Gaming
- Ad-conscious
- Liberal views
- Meager means
- Strive for more

-	
Metropolitan City: Top 10 CBSA Markets	62/71
Internet: Changed the Way I Shop for Products/Services	52/71
GreenAware [™] : Behavioral Greens	66/71
Exercise: Regularly	70/71
Income: Estimated Household	70/71
Age: Head of Household	32/71
Children: Presence	29/71









A B C D E F G H I J K L M N O P Q R S 62 63 64 65

Group Q: Golden Year Guardians

Type Q64: Town Elders

Exhibit BB.3

Stable, minimalist seniors living in older residences and leading sedentary lifestyles

Overview

Key Traits

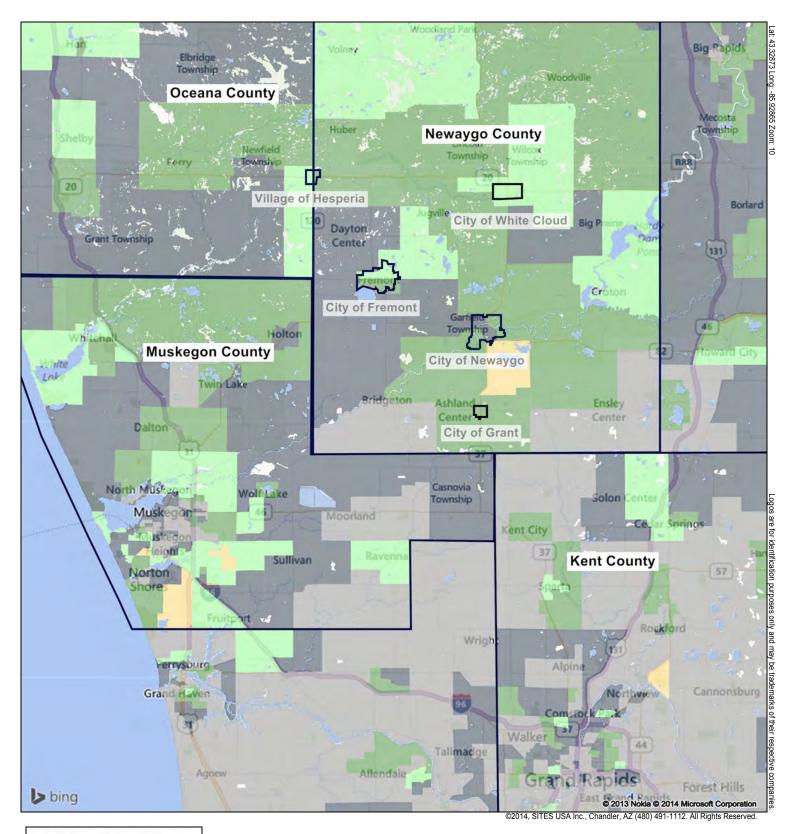
Seniors

- Home-centered
- Stable
- Comfort over style
- Traditionalists
- Patriotic
- Cautious money managers
- Family pride
- Community roots
- Spiritual

-	
Metropolitan City: Top 10 CBSA Markets	50/71
Internet: Changed the Way I Shop for Products/Services	67/71
GreenAware ^s ∷ Behavioral Greens	6/71
Exercise: Regularly	66/71
Income: Estimated Household	64/71
Age: Head of Household	71/71
Children: Presence	71/71









A B C D E F G H I J K L M N O P Q R S 34 35 36

Group J: Autumn Years

Type J34: Aging in Place

Exhibit BB.5

Middle-class seniors living solid, suburban lifestyles

Overview

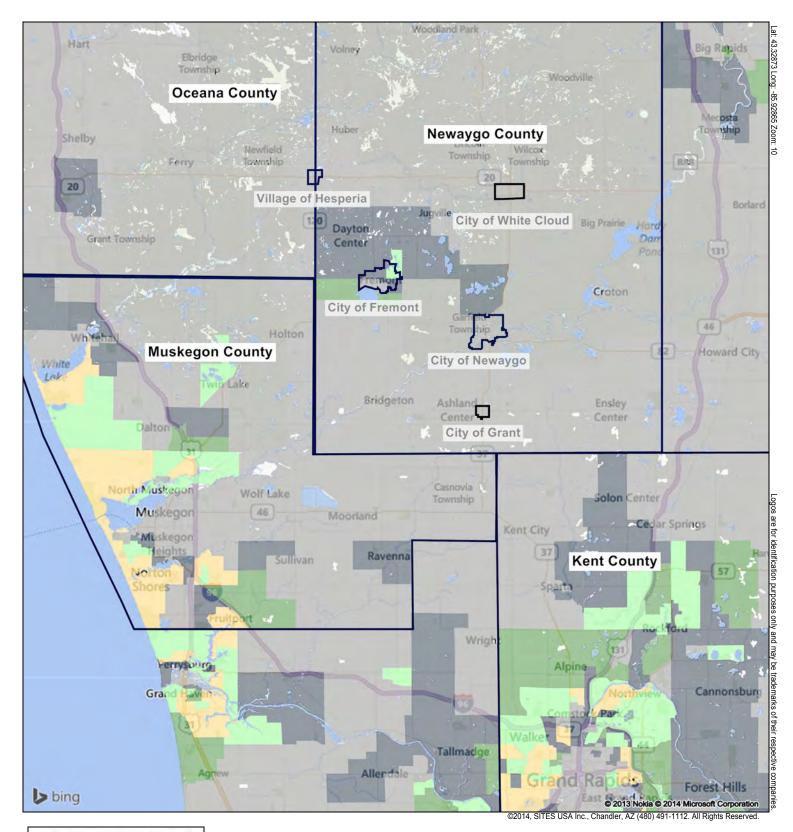
Key Traits

- Social conservatives
- Active retirees
- Stable neighborhoods
- Cruises
- Traditionalists
- Charitable donors
- Healthy living
- Mid-scale incomes
- Community service
- Substantial nest eggs

0	
Metropolitan City: Top 10 CBSA Markets	48/71
Internet: Changed the Way Shop for Products/Services	
GreenAware ^s ∷ Behavioral Greens	2/71
Exercise: Regularly	42/71
Income: Estimated Househ	old 34/71
Age: Head of Household	67/71
Children: Presence	66/71









A B C D E F G H I J K L M N O P Q R S 44 45

Group M: Families in Motion

Type M45: Diapers and Debit Cards

Exhibit BB.7

Young, working-class families and single parent households living in small established, city residences

Overview

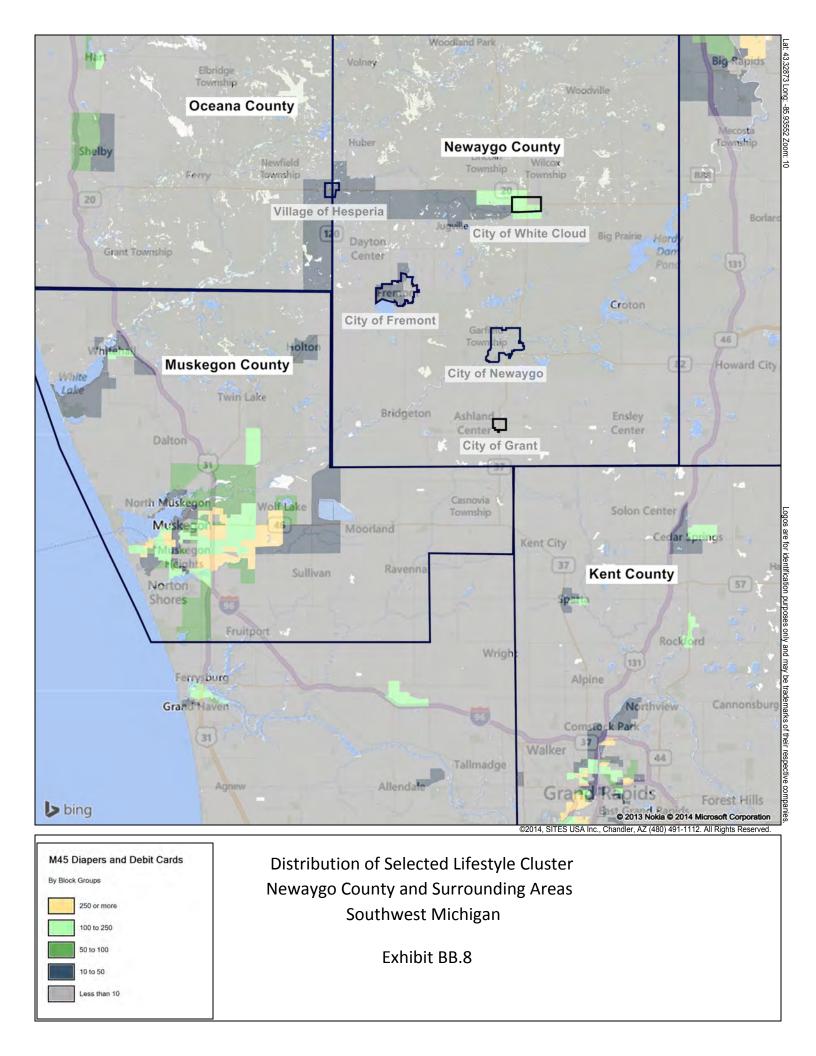
Key Traits

- Early childrearing years
- Team sports
- Utilitarian Internet use
- Hectic lifestyles
- Fixer-upper communities
- Enjoy bargain hunting
- Home-based family activities
- Convenience food
- Political centrists
- Shallow pockets

Metropolitan City: Top 10	59/71
CBSA Markets	55//1
Internet: Changed the Way Shop for Products/Services	
GreenAware ^s ∷ Behavioral Greens	54/71
Exercise: Regularly	59/71
Income: Estimated Househ	old 45/71
Age: Head of Household	6/71
Children: Presence	10/71







A B C D E F G H I J K L M N O P Q R S 50 51 52 53 54 55

Group O: Singles and Starters Type O51: Digital Dependents

Exhibit BB.9

Mix of Generation Y and X singles who live digital-driven, urban lifestyles

Overview

Key Traits

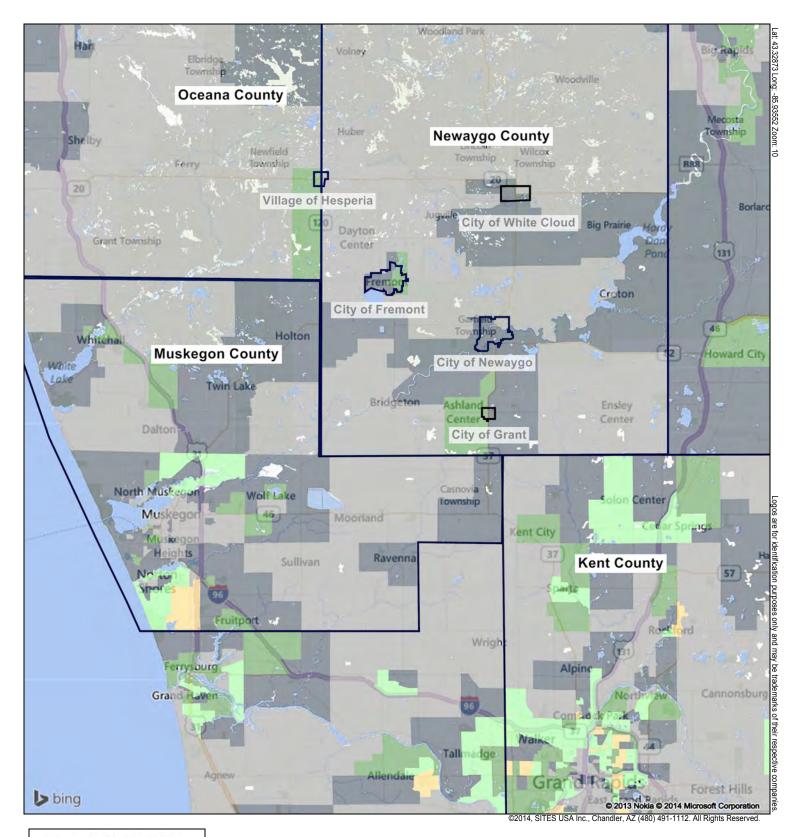
Eco-minded

- Outdoor activities
- Gamers and bloggers
- Digital trendsetters
- Risk takers
- Ubiquitous internet use
- Generation X and Y
- Active social lives
- Appearances are important
- Artistic

0	
Metropolitan City: Top 10 CBSA Markets	54/71
Internet: Changed the Way I Shop for Products/Services	28/71
GreenAware [™] : Behavioral Greens	55/71
Exercise: Regularly	16/71
Income: Estimated Household	51/71
Age: Head of Household	1/71
Children: Presence	37/71









A B C D E F G H I J K L M N O P Q R S 7 8 9 10

Group B: Flourishing Families

Type B09: Family Fun-tastic

Exhibit BB.11

Upscale, middle-aged families with older children pursuing busy kid-centered lives in satellite cities

Overview

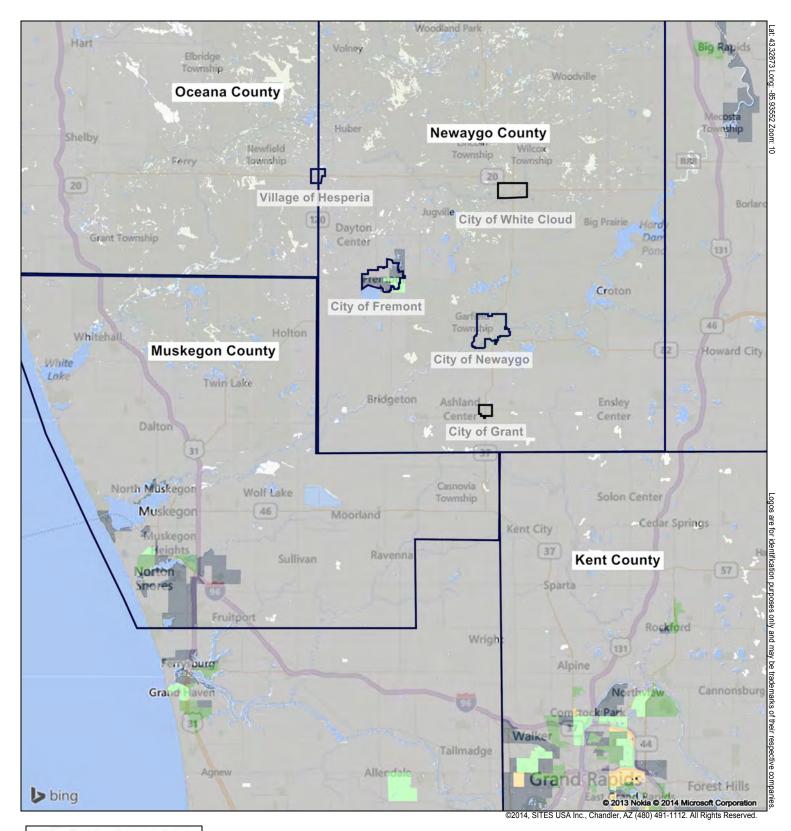
Key Traits

- Established couples
- Family-centric
- Faith-based views
- Sports enthusiasts
- Older children
- Political moderates
- Bargain hunters
- Music lovers
- Online shoppers
- Pro-green attitudes

	etropolitan City: Top 10 BSA Markets	41/71
	ternet: Changed the Way I nop for Products/Services	11/71
	reenAware ^s ∷ Behavioral reens	18/71
E	xercise: Regularly	28/71
In	come: Estimated Household	9/71
Ą	ge: Head of Household	33/71
С	hildren: Presence	19/71









A B C D E F G H I J K L M N O P Q R S 50 51 52 53 54 55

Group O: Singles and Starters

Type O53: Colleges and Cafes

Young singles and recent college graduates living in college communities

Overview

Key Traits

University towns

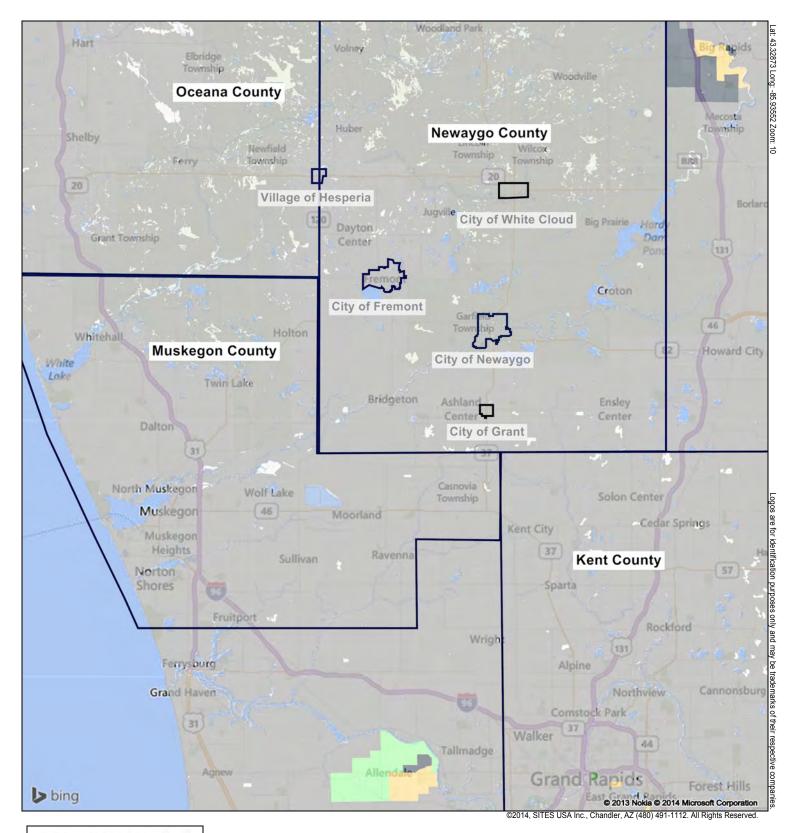
- Bargain shoppers
- Modest digital use
- Internet for communication
- Charitable donors
- Well-educated
- Risk takers
- Nonconformists
- Convenience foods
- Disengaged politically

Rankings

Metropolitan City: Top 10 CBSA Markets	37/71
Internet: Changed the Way I Shop for Products/Services	4/71
GreenAware ^s ∷ Behavioral Greens	34/71
Exercise: Regularly	69/71
Income: Estimated Household	53/71
Age: Head of Household	10/71
Children: Presence	47/71









A B C D E F G H I J K L M N O P Q R S 37 38 39 40

Group K: Significant Singles

Type K40: Bohemian Groove

Older divorced and widowed individuals enjoying settled urban lives

Overview

Key Traits

Older singles

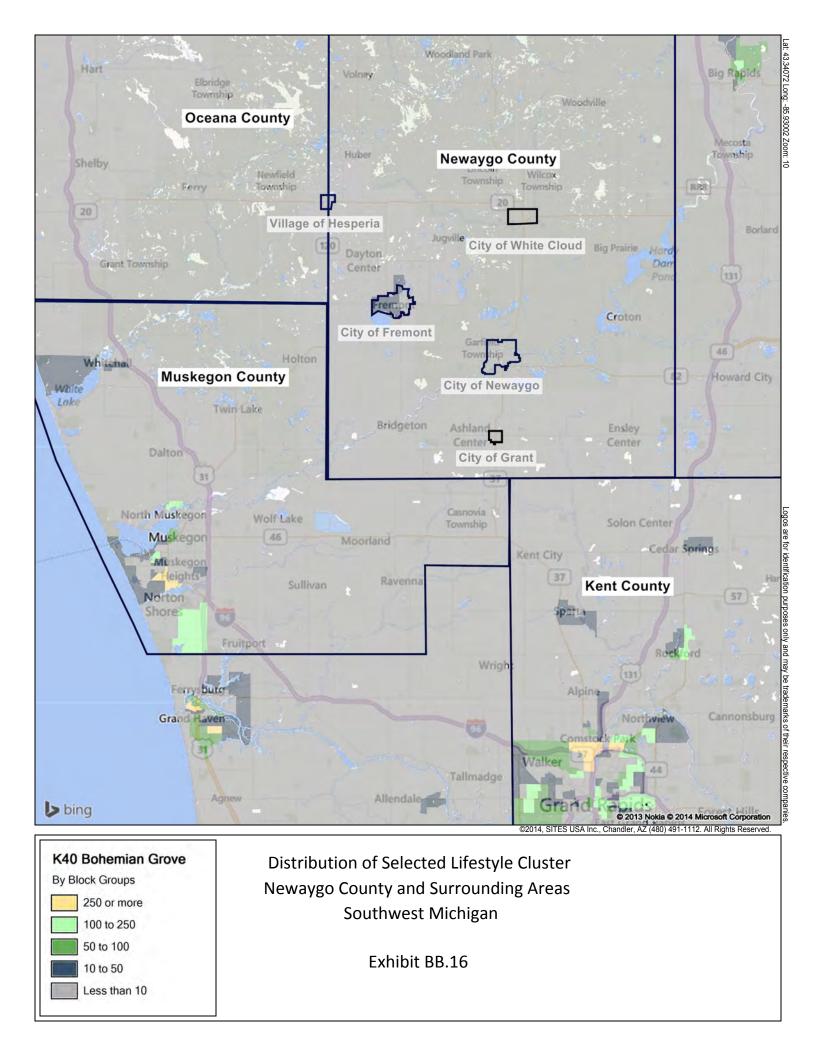
- Eclectic interests
- Value-conscious shoppers
- Modest finances
- Apartment-dwellers
- Proud individualists
- Influencers
- Nutritionists
- Music aficionados
- Unconventional

Rankings

Metropolitan City: Top 10 CBSA Markets	39/71
Internet: Changed the Way I Shop for Products/Services	56/71
GreenAware ^s ∷ Behavioral Greens	42/71
Exercise: Regularly	62/71
Income: Estimated Household	40/71
Age: Head of Household	46/71
Children: Presence	52/71







A B C D E F G H I J K L M N O P Q R S 62 63 64 65

Group Q: Golden Year Guardians Type Q65: Senior Discounts

Exhibit BB.17

Downscale, settled retirees in metro apartment communities

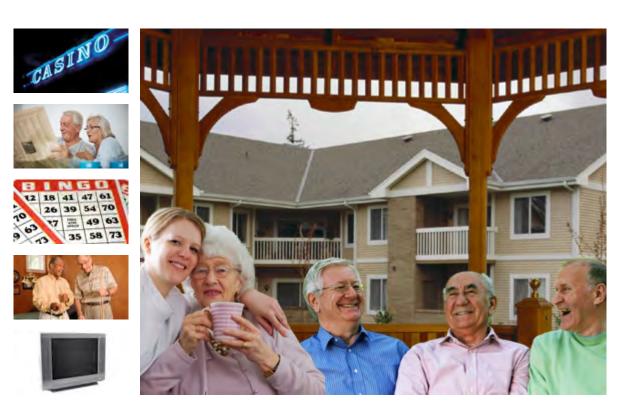
Overview

Key Traits

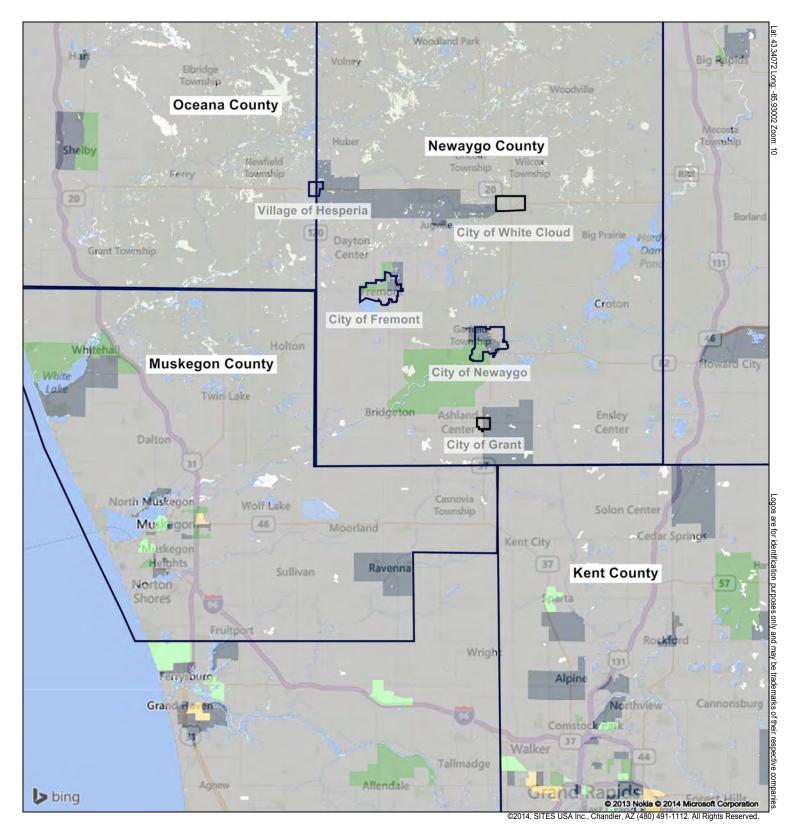
Seniors

- City-dwellers
- Renters
- Active leisure lives
- Discount shoppers
- Solid media market
- Advertising skeptics
- Health-conscious
- Budget-minded
- Optimistic

-	
Metropolitan City: Top 10 CBSA Markets	24/71
Internet: Changed the Way I Shop for Products/Services	66/71
GreenAware ^s ∷ Behavioral Greens	12/71
Exercise: Regularly	68/71
Income: Estimated Household	65/71
Age: Head of Household	69/71
Children: Presence	68/71









A B C D E F G H I J K L M N O P Q R S

Group R: Aspirational Fusion

Type R66: Dare to Dream

Exhibit BB.19

66 67

Young singles, couples and single parents with lower incomes starting out in city apartments

Overview

Key Traits

Younger

- Single families
- Mobile singles
- Active lifestyles
- Team sports
- Electronics
- Crowded households
- Online gaming
- Optimistic
- Internet-savvy

Metropolitan City: Top 10 CBSA Markets	40/71
Internet: Changed the Way I Shop for Products/Services	69/71
GreenAware [™] : Behavioral Greens	67/71
Exercise: Regularly	67/71
Income: Estimated Househol	ld 66/71
Age: Head of Household	13/71
Children: Presence	20/71





